

# Kilwins 2012 Fall Regional Meeting Welcome



Welcome

Introductions

Agenda



#### Today's Agenda

- New Franchisee Referral Program
- Franchise Agreement Renewal Update
- Brand Planning Calendar 2012 Results
- Nutcracker Christmas 2012
- Brand Planning Calendar 2013
- "Truffle Spring"
- Taffy Program Phase II and III for 2013 Scoop and Sell
- 3<sup>rd</sup> & 4<sup>th</sup> Quarter 2013
- Visual Merchandising Program & Zone Merchandising
- Commodity Costs / Premium Ingredient Pricing & Analysis



#### **NEW STORES 2012**

Babylon, NY	John Murray	April
Grand Rapids, MI	Julie & Tim Calderone	May
Madison, WI	Nick Pastermack & Curtis Diller	July
Portsmouth, NH	Janette Desmond	Aug
Dayton-Beavercreek, OH	Delmar Mahlerwein Terry & Mike Hoggatt	Sept
Hyde Park, IL	Jackie Jackson/Kenneth Faulkner	Nov
Winston-Salem	Barry & Mardie Worst	Dec
Lake Worth Beach, FL	Raffy Ibrahim & Maria Matias	Qtr 1-2013
St. Petersburg, FL	Rolando Moya	Qtr 1-2013



# Babylon, NY





# Babylon, NY



"Sweet in every Sense since 1947"



#### Grand Rapids, MI



"Sweet in every Sense since 1947"



### Grand Rapids, MI



"Sweet in every Sense since 1947"



#### Grand Rapids, MI



Julie and Tim Calderone

"Sweet in every Sense since 1947"



#### Madison, WI



"Sweet in every Sense since 1947"



# Madison, WI



"Sweet in every Sense since 1947"



#### Madison, WI



Amanda and Curtis Diller

"Sweet in every Sense since 1947"



#### Portsmouth, NH



"Sweet in every Sense since 1947"



#### Portsmouth, NH



"Sweet in every Sense since 1947"



#### Portsmouth, NH



Sylvette Chenette and Janette Desmond



### Dayton-Beavercreek, OH.





#### Dayton-Beavercreek, OH.



Debbie Filkins, Terry, Brent, and Mike Hoggatt



#### Kilwins Referral Recognition Program



#### Kilwins Referral Recognition Program

- Our Goal
  - Store Profitability
  - Rewarding Personally
- Program designed for System Growth and Brand Recognition
  - Increased Sales
  - Better Purchasing Power
  - More Efficient Distribution



#### Kilwins Referral Recognition Program

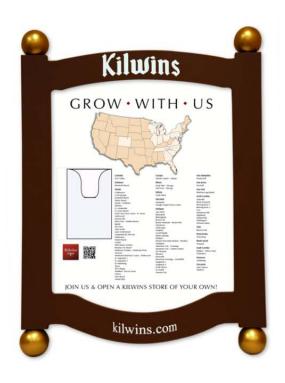
- Program Runs July 1, 2012 June 30, 2013
- New Signed Franchise Agreement By New Franchisee
- At Time Of Store Opening
  - Recognized With A Check For \$2,500
  - 2<sup>nd</sup> Referral: \$4,000
  - 3<sup>rd</sup> Referral: \$6,000
- Wyckoff / Babylon
- Blowing Rock / Winston Salem



# Franchise Maps 2012

Type A Type B









#### Objective:

To provide a consistent process and criteria for renewing a current franchise agreement in terms of brand standards, operating standards and compliance with the franchise agreement.

To provide resources to assist franchisee with an easy and successful renewal and ongoing relationship.



- Timeline
  - 12 to 18 month window prior to expiration
- Design and Brand Standards
  - Assistance in implementing current design, graphic and brand standards
- Operating Standards
  - Consultant to assist with operating standards aligned with the brand
- Capital Investment
  - Where necessary to attain current minimum brand design standards (safety and cleanliness)



#### **Summary**:

A standardized renewal process with the objective of making the renewal process easy for you.

Additionally we have resources that will assist you with brand standards, operating standards and the administration of the renewal process.



#### **Kitchen Update**

#### **Basic Ingredient Items**

- Provide value based pricing
- Delivered on schedule in our environmentally controlled trailers, and brought into your store
- Over time, as we grow, we will build purchasing leverage with economies of scale



# Kitchen Update Basic Ingredient Item Pricing

Item Number	Description	Old Delivered Price	Current Delivered Price
rem Namber	Description		
1998	CONE MIX KILWINS BG50#	\$74.63	\$59.00
2009	SUNDAE SPOON BEIGE CS1000	\$28.60	\$26.29
9027	GRANULATED SUGAR 50#	\$0.66	\$0.59
9028	CREAM POWDER 50# CASE	\$5.55	\$5.88
9029	FRODEX CORN SUGAR 42DE 50#BAG	\$1.12	\$1.04
9105	RAW MED PECAN PCS CS30#	\$8.72	\$7.75
9112	CREMA MILK CHOC 10#BAR/50#CS	\$4.76	\$3.14
9114	BURGUNDY DK CHOC 10#BAR/50#CS	\$5.04	\$3.19
9118	REAL WHITE CHOC 10#BAR/50#CS	\$4.76	\$3.31
9124	ORINOCO 25# CS	\$5.42	\$3.90
9014	EVAP MILK #10 CAN (97oz) CS6	\$12.00	\$11.14

Cream Powder Price on May 11, 2012- \$5.37



# Brand Planning 2012 Recap & Results



# Sweet & Salty Summer 2012

Salted Caramel

Sea-Salt Caramels

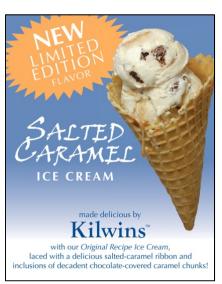
Sea-Salt Pecan Tuttles

Sea-Salt Caramel

Sea-Salt Caramel







"Sweet in every Sense since 1947"



# Sweet & Salty Summer 2012



#### **Salted Caramel Ice Cream**

#1 flavor June – August

#1 flavor since February launch

#4 flavor past 12 months



#### **All-American Two-Berry Pie**

#16 flavor June - August



# Sweet & Salty Summer 2012



#### **Sea-Salt Caramel Apples**

\$409 retail sales per store

95 Days !!!



#### **Sea-Salt Tuttles**

\$925 retail sales per store



#### Sea-Salt Fudge

\$2,280 retail sales per store



#### **Sea-Salt Caramels**

\$2,796 retail sales per store



#### Sea Salt Caramel Assortments

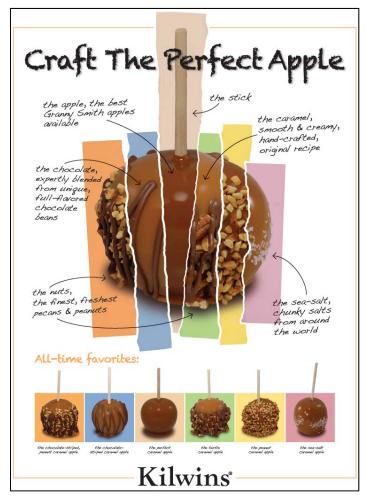
Weighted Average (22,800 trans.)	\$3.05 average
#525 Dark Caramel (35%)	\$3.09 average
#520 Milk Caramel (65%)	\$3.03 average
Weighted Average (33,500 units)	\$9.73 average
6 oz. Milk & Dark Asst. (37%)	\$12.78 average
3 oz. Dark Assortment (30%)	\$6.79 average
3 oz. Milk Assortment (33%)	\$6.84 average

Date range is November 2011 – October 2012. Data excludes non-POS stores.



# "The Perfect Apple" Fall 2012







# The Perfect Apple - Fall 2012



#### **September Caramel Apples**

Retail apple unit sales +13%
Retail apple sales +19%
\$469 retail apple sales increase
per store

**27 DAYS** 

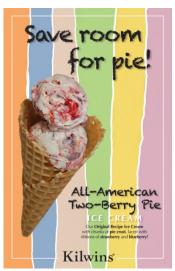
Date range is Sept 3 - 30, 2012. Data only includes same stores and excludes non-POS stores.

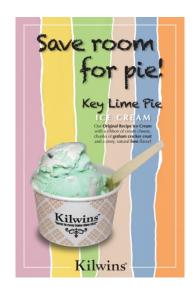


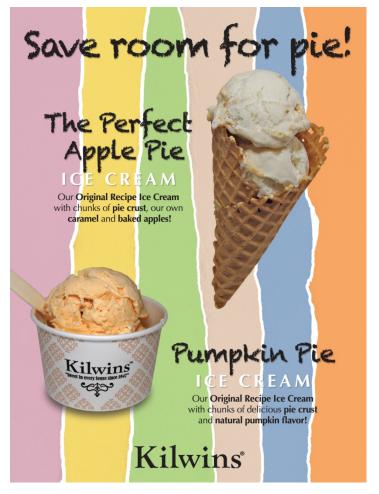
#### "Save Room for Pie" Fall 2012







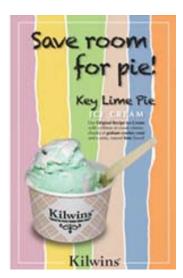






#### Save Room for Pie - Fall 2012





#### **Pumpkin Pie**

Tubs since launch are + 23% vs. entire 2011 fall season (Aug-Dec)

#### The Perfect Apple Pie

Tubs since launch are + 27% vs. entire 2011 fall season (Aug-Dec)

#### **Key Lime Pie**

Tubs since launch are + 21% vs. Aug-Oct 2011

Data only includes same stores.

"Sweet in every Sense since 1947"



### Holiday 2012



"Sweet in every Sense since 1947"











"Sweet in every Sense since 1947"













#### Holiday 2012 – Spring 2013





#### Kilwins Fall Regional Meeting

#### 2012 Same Store Sales Success!

- Year to date same store sales up 9.27%
- 15 consecutive months of increases
- 88% of stores showing sales increases to date
- Year to date ice cream sales to same stores have increase 10 %

#### WOW!



# Brand Planning & Marketing Calendar for 2013



### 2013 Brand Planning Calendar

Seasons 2013 Occasion/Event		Product	MIS Product	Marketing	Packaging	In-Store	
Spring 2013	"A Truffle Spring"	"Extraordinary Everyday Truffles"	Truffles, in 9 flavors	Full In-Store Promo & Collateral Kit	New Truffle Packaging & Menu Cards	1/1/13-6/1/13	
		Peppermint	Peppermint, holdover from Holiday	& Holdover from 11/1/12		Week of 11/18/12	
		Peppermint Ice Cream				Week of 11/18/12	
		LE Choc. Raspberry Truffle		LE Collateral		Week of 11/18/12	
	Salt Water Taffy Chews	Full Line Salt Water Taffy Chews		Phase #2 Collateral	Taffy Cartons for Single Flavors	2/15/2013	
	, , , , , , , , , , , , , , , , , , , ,			Phase #3 Fixturing	"Scoop & Sell"	4/1/2013	
	Valentine's Day	New Heart Truffle	Chocolate-Dipped Strawberries	Valentine's Day Add-Ons	Heart Boxes	1/1/13-2/15/13	
	valentine 5 Bay	Boxes made of Chocolate	Chocolate Raspberry Truffle Fudge	valename 3 50y rad ons	MIS strawberry boxes	1/1/13-2/15/13	
		Boxes made of chocolate	Chocolate Raspoerry Traine Fuage		inio strawberry boxes	1/1/13 2/13/13	
	Easter	"Bunny Ears"	"Bunny Tails"	Easter Add-Ons	Easter Various	2/15/13-3/31/13	
	Lustel	Chocolate Eggs	Duliny (dils	Easter Add-Oils	Education Additions	2/15/13-3/31/13	
		Chocolate Bunnies				2/15/13-3/31/13	
		CHOCOIALE BUINTIES				2/15/15-5/51/15	
						2/24/22 = /22/22	
	Mother's Day	LE "Tea & Flowers" Truffles	Chocolate-Dipped Strawberries	Mother's Day Add-Ons	LE "Tea & Flowers" Boxes	3/31/13-5/13/13	
					Menu Cards		
	Father's Day	Intro of Savory Truffle Line	TBD	Father's Day Collateral Add-On	Savory Truffle Boxes	5/13/12-6/16/13	
				Savory Truffle Collateral	Menu Cards		
Summer 2013	"A Tropical Summer"	Focus on Ice Cream and Sorbetto	Coconut Products	Full In-store Promo & Collateral Kit	None	6/1/13-9/3/13	
		Toasted Coconut					
		Raspberry Sorbetto					
		Lemon Sorbetto					
		Key Lime Pie					
		Banana Fudge Pie					
		Coconut Products & Clusters					
		Salt Water Taffy Chews Sea-Shore Collection					
Fall 2013	"Dominican Choc. Fall"	4 Chocolate Bars	Dominican Chocolate Fudge	Full In-store Promo & Collateral Kit	Chocolate Bar Wrappers	9/3/13-10/29/13	
		4 Bars Single Origin Chocolate Bars		Intro to Drinking Chocolate Line Kit	Single Origin Program		
		\$ Flavors Drinking Chocolate			Drinking Chocolate		
Winter 2013	"Nutcracker Christmas"	Chocolate Nutcrackers in Two Sizes	Nutcracker Sweets	Full In-store Promo & Collateral Kit	Custom Tins for Nutcracker Sweets	10/29/13-1/1/14	
		Non-Edible Nutcrackers					



### 2013 Brand Planning Calendar

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Spring 2013	"A Truffle Spring"	"Extraordinary Everyday Truffles"	Truffles, in 9 flavors	Full In-Store Promo & Collateral Kit	New Truffle Packaging & Menu Cards	1/1/13-6/1/13			
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		Peppermint Ice Cream				Week of 11/18/12			
		LE Choc. Raspberry Truffle		LE Collateral		Week of 11/18/12			
	Salt Water Taffy Chews	Full Line Salt Water Taffy Chews		Phase #2 Collateral	Taffy Cartons for Single Flavors	2/15/2013			
				Phase #3 Fixturing	"Scoop & Sell"	4/1/2013			
	Valentine's Day	New Heart Truffle	Chocolate-Dipped Strawberries	Valentine's Day Add-Ons	Heart Boxes	1/1/13-2/15/13			
			Chocolate Raspberry Truffle Fudge		MIS strawberry boxes	1/1/13-2/15/13			
	Easter	"Bunny Ears"	"Bunny Tails"	Easter Add-Ons	Easter Various	2/15/13-3/31/13			
		Chocolate Eggs				2/15/13-3/31/13			
		Chocolate Bunnies				2/15/13-3/31/13			
	Mother's Day	LE "Tea & Flowers" Truffles	Chocolate-Dipped Strawberries	Mother's Day Add-Ons	LE "Tea & Flowers" Boxes	3/31/13-5/13/13			
					Menu Cards				
	Father's Day	Intro of Savory Truffle Line	TBD	Father's Day Collateral Add-On	Savory Truffle Boxes	5/13/12-6/16/13			
				Savory Truffle Collateral	Menu Cards				
Summer 2013	"A Tropical Summer"	Focus on Ice Cream and Sorbetto	Coconut Products	Full In-store Promo & Collateral Kit	None	6/1/13-9/3/13			
		Toasted Coconut							
		Raspberry Sorbetto							
		Lemon Sorbetto							
		Key Lime Pie							
		Banana Fudge Pie							
		Coconut Products & Clusters							
		Salt Water Taffy Chews Sea-Shore Collection							



#### "A Truffle Spring" 2013

- "Extraordinary Everyday" Truffles
- LE Ice Cream
- Valentine's Day
- Easter
- Mother's Day
- Father's Day



#### Kilwins Spring 2013 Promotions Calendar: "A Truffle Spring"

Promotion Name & Dates	UNIVOUM BANNER	WINDOW BANNER	22 X 28 INTERIOR	POSTER ADD.OW	22 x 28 SIDEWALK A-FRAME	1-SIDED COUNTER	2-SIDED TENT	CEILING DANGLERE	CEIUNG BAIMERE	DOON DECAUS	CHOCOLATE CASE	CHOCOLATE CASE	ICE CREAM CASE	KE CREAM MENU TAGS	FUDGE CASE TAGE
Truffle Intro 2012 (hold-over from 2012) 11/1/12 - 6/1/13						(two) KEEP					replace "NEW" corner truffle decals with case strips	use existing "NEW" pop-offs KEEP			
Truffle Spring 2013 1/7 - 6/1	(one) double-sided 30 x 40		(one) double-sided KEEP		(two) single-sided plastic 22 x 28 KEEP	(one) 11 x 17 Choc. Rasp. Truffle Fudge			ceiling banners (4 modular pcs. +120 "W) KEEP	(one)					(one)
LE Chocolate Raspberry Truffle Ice Cream 1/7 - 6/1	(one) double-sided 30 x 40				(two) single-sided plastic 22 x 28 earlous offers				(one) 28 x 22 single-sided at ice cream case				(two)	(i each)	
Valentine's Day 1/7 - 2/15		(one) hang-off to "Truffle Spring" window banner		(one) topper to "Truffle Spring"	(two) single-sided plastic 22 x 28 various offers	(one) MIS dipped strawberry		(six) double-sided hearts		(one) replaces "Truffle Spring"	"Perfect for Valentine's Day"	"Perfect for Valentine's Day" KEEP			
Easter 2/15 - 3/31		hang-off to "Truffle Spring" window banner replaces Valentine's Day	(one) replaces "Truffle Spring" & Valentine's Day topper		(two) single-sided plastic 22 x 28 various offers	(one) "Bunny Tails" in MIS area	(two) on appropriate fixtures			(one) replaces Valentine's Day					
Mother's Day/ LE "Tea & Flowers" Truffles 3/31 - 5/13	replaces "Truffle Spring" in window until 5/13		(one) replaces Easter		(two) single-sided plastic 22 x 28 various offers	(one) MIS dipped strawberry	(one) LE Truffles on appropriate fixture			(one) replaces Easter	"Perfect for Mother's Day"	"Perfect for Mother's Day" KEEP			
Savory Truffles Intro & Father's Day 5/13 - 6/17	(one) double-sided 30 x 40 Savory intro replaces Mother's Day		(one) replaces Mother's Day KEEP	(one) add-on burst	(two) single-sided plastic 22 x 28 KEEP	(one) MIS brittles & corns	(one) Savory Truffles KEEP			(one) replace Mother's Day					

At the end of every promotion, discard all items that are NOT labeled "KEEP".

We have placed an I.D. tag with beginning and end dates in the right hand corner of each collateral piece.



#### "Extraordinary Everyday" Truffles

- Almond Truffle: a silky dark chocolate truffle infused with the essence of almonds
- Dark Chocolate Truffle: A chocolate lover's dream ~ a rich chocolate center enrobed in dark chocolate
- Champagne Truffle: A champagne-flavored white chocolate center worthy of its own toast
- Hazelnut Truffle: Dark roasted hazelnuts are finely ground and blended with chocolate in this signature truffle
- Irish Cream Truffle: A velvety chocolate center infused with the flavor of rich Irish Cream
- Malt Truffle: A classic malted chocolate center enrobed in creamy milk chocolate
- Mocha Truffle: Silken chocolate infused with real espresso ~ an extraordinary flavor experience
- Peppermint Truffle: A cool white chocolate center delicately flavored with mint and enrobed in rich, dark chocolate
- Raspberry Truffle: Our delectable dark chocolate enrobes a velvety center with real raspberries



#### "Extraordinary Everyday" Truffles

#### November 2012

- The promotion will run from 1/7 6/1.
   (The pieces on this page, however, start 11/1/12.)
- The color of the promotion is "A Truffle Spring" cyclamen.
- This will be a focus on the 9-piece collection, as we will now be converted to the new truffles.
- The promotion will ride through the entire Spring season, with special POP for individual Holidays and events.
- New truffles are supported with POP, new packaging and merchandising guides.







#### "Extraordinary Everyday" Truffles

#### packaging



"Sweet in every Sense since 1947"



# "Extraordinary Everyday" Truffles Collateral

January 2013





### LE Chocolate Raspberry Truffle Ice Cream

- The promotion will run from 1/7 − 6/1.
- The colors of the promotion are "A Truffle Spring" cyclamen & chocolate brown.
- The focus will be a new LE ice cream, coordinating with every other "A Truffle Spring" promotion.



# LE Chocolate Raspberry Truffle Ice Cream

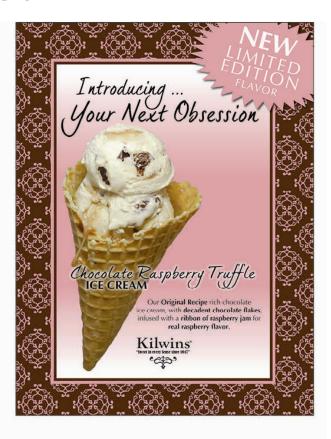












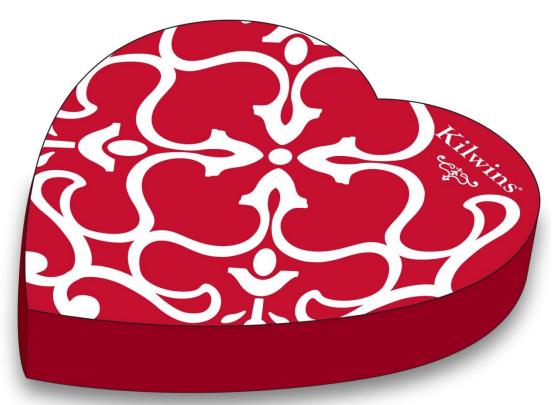


# Valentine's Day Boxes & Custom Truffle

- The promotion will run from 1/7 2/15.
- The colors of the promotion are "A Truffle Spring" cyclamen with red.
- As part of "A Truffle Spring", the promotion will focus on custom heart boxes and a new LE "heart" truffle.
- Valentine's Day gift-giving will center on the new LE Truffle, and truffles as great gifts, as well as MIS dipped strawberries.
- The collateral coordinates with the "Extraordinary Everyday" Truffles program beginning on 1/1.



# Valentine's Day Boxes & Custom Truffle





Valentine Truffle
"Fall in love all over again with
our Special Edition Dark
Chocolate Truffle."



#### Valentine's Day 2013





#### Easter/Bunny Ears 2013

### An extra set of ears to replace the part that gets eaten first!

- The promotion will run from 2/15 3/31.
- The colors of the promotion are "A Truffle Spring" cyclamen, daffodil, & lime rickey.
- As part of "A Truffle Spring", the promotion will focus on bunnies, "bunny ears" and MIS "bunny tails"!
- New packaging for bunnies and Easter items will complete the collection.
- The collateral coordinates with the "Extraordinary Everyday" Truffles beginning on 1/1.





#### Easter 2013

















### Mother's Day 2013 "Tea & Flowers" Truffles

- Jasmine-Lavender: Chocolate ganache with jasmine and lavender flowers suspended in green tea.
- Earl Grey: Chocolate center featuring the robust flavor of this hearty classic tea with a hint of bergamot orange oil.
- Citrus Bloom Oolong: Citrus blossoms and oolong-infused ganache.
- Cherry Rose: A subtle essence of rose petals and tart cherry bits blended in ganache.
- Chai: Smooth milk chocolate blended with Indian spiced tealeaves.
- Garden of Eden: A blend of wildflowers and green tea infusions.



#### Mother's Day 2013 "Tea & Flowers" Truffles

- The promotion will run from 3/31 5/13.
- The colors of the promotion are "A Truffle Spring" cyclamen, and lime rickey.
- As part of "A Truffle Spring", the promotion will focus on LE "Tea and Flowers" Truffles.
- New packaging and collateral will complete the promotion.
- The collateral coordinates with the "Extraordinary Everyday" Truffles beginning on 1/1.



# Mother's Day 2013 "Tea & Flowers" Truffles Box & Menu Card



"Sweet in every Sense since 1947"



### Mother's Day 2013 "Tea & Flowers" Truffles





### Father's Day 2013 & Savory Truffles Intro

A collection of six fine truffles in unexpected flavors

- Bacon Maple Syrup: smooth milk chocolate, crisp bacon, real maple and a hint of malt create a perfectly balanced savory experience.
- Bleu Cheese & Toffee: Genuine Bleu Cheese flavor & bits of Almond Toffee in delectable milk chocolate.
- Stout Beer: A stout beer reduction infuses a silken milk chocolate center.
- Coriander & Peppercorn: A medley of freshly-ground peppercorns and coriander pods spice up this dark chocolate truffle.
- Chipotle Pepper: Milk and dark chocolate are blended with subtly smoky jalapeño then enrobed in dark chocolate.
- Pistachio Cardamom Crunch: White chocolate is blended with finely ground pistachio praline and fragrant cardamom in this textured & airy confection.



### Father's Day 2013 & Savory Truffles Intro

- The promotion will run from 5/13 6/17.
- The colors of the promotion are "A Truffle Spring" cyclamen, and black.
- As part of "A Truffle Spring", the promotion will focus on a new line of permanent Savory Truffles.
- New packaging and collateral will be part of the promotion.
- The collateral coordinates with the "Extraordinary Everyday" Truffles beginning on 1/1.



#### Savory Truffle Box & Menu Card





### Father's Day 2013 & Savory Truffles Intro





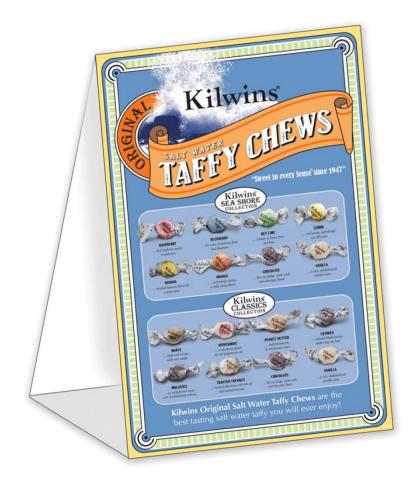
#### Wine Truffle Box



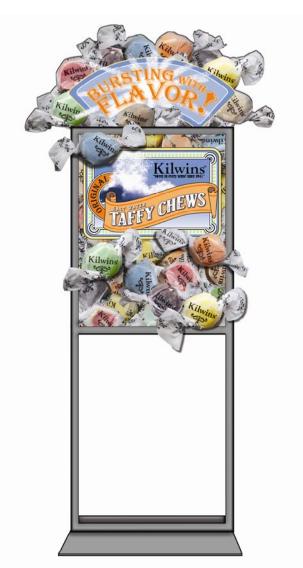
"Sweet in every Sense since 1947"



#### Salt Water Taffy Chews: Phase 2









#### Salt Water Taffy Chews: Phase 3





"Sweet in every Sense since 1947"





"Sweet in every Sense since 1947"



#### "A Kilwins Tropical Summer" 2013

- The promotion will run from 6/1 9/4.
- It will feature various tropical-themed products including Toasted Coconut Ice Cream & Coconut Clusters, Lemon & Raspberry Sorbetto & Coolers, etc.
- The theme is very bright tropical photography tagged with "BIG" Summer Taste!



#### "A Kilwins Tropical Summer" 2013













#### "A Kilwins Tropical Summer" 2013















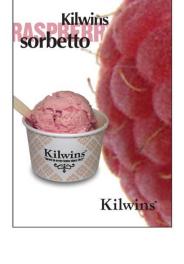




## "A Kilwins Tropical Summer" 2013













"Sweet in every Sense since 1947"



#### Q3 & Q4 2013

#### "Kilwins Dominican Fall"

- New single-origin bars in 4 flavors focused on 4 points of origin, in new wrappers with display POP.
- A new line of hot and drinking chocolate as takehome and in-store product, in 4 flavors focused on 4 points of origin.
- A new LE "Dominican Chocolate" Ice Cream.
- MIS Dominican Chocolate Fudge.



#### Q3 & Q4 2013

#### "A Nutcracker Christmas" 2013

- To the 2012 promotion, we will add tins for corns and brittles that are designed to coordinate with the nutcracker-themed promotion.
- Commemorative nutcrackers have a Kilwins logo and have 2013 stamped on them.
- A large-format chocolate nutcracker, similar to our giant chocolate Santa.
- New POP designed to coordinate with the promotion.



# Gift Card Displays 2012





## Uniforms & Name Badges 2012





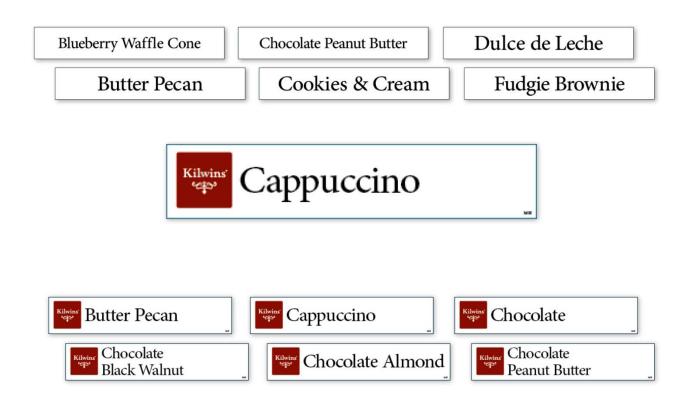
#### Coolers 2013





#### Menu Inserts & Tags 2013

#### Banana Fudge Pie





## Flavor Tags







# Case Tag Pop Offs



"Sweet in every Sense since 1947"



# Packaging 2012



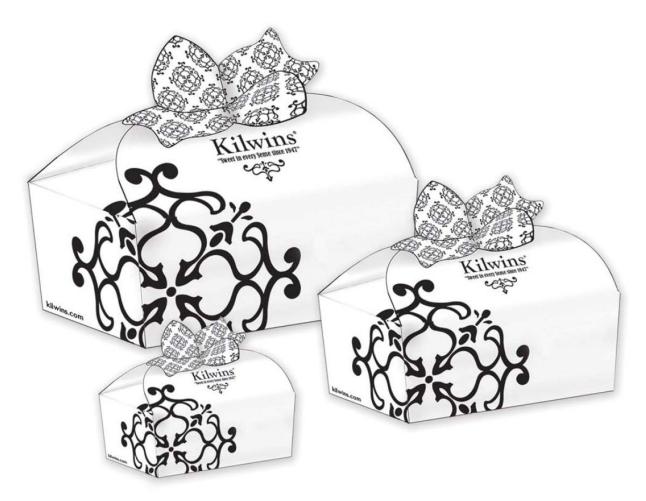
**CASUAL BAGS** 





K/D BOXES





#### **BOW BOXES**







#### APPLE BOXES





#### PREMIUM BOX







#### CLEAR CELLOPHANE SEA FOAM BAGS





"Sweet in every Sense since 1947"







## Packaging 2013

 New chocolate bars in 4 flavors replacing current product, in new wrappers and a new shape with impulse display POP. Chocolate bar wrappers will change to correspond to the new Fall program.

 Cold & Hot cups will change to correspond to a new vendor.





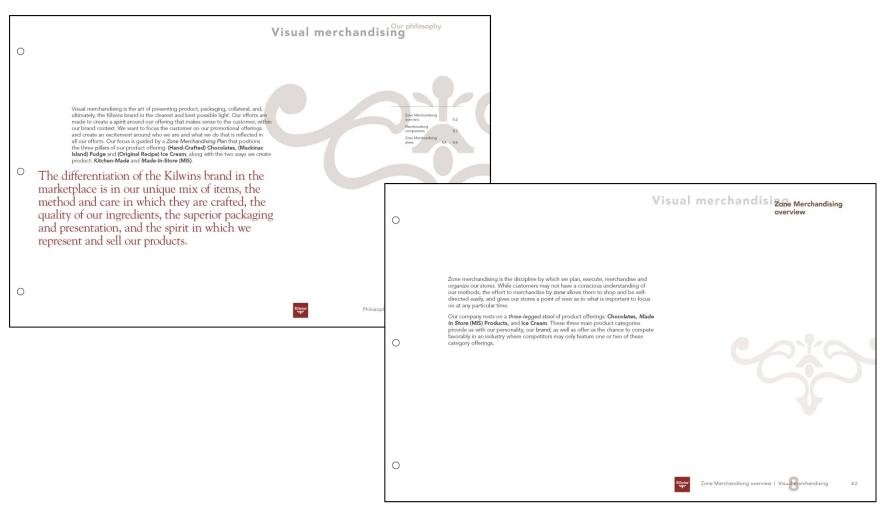




COLD CUPS



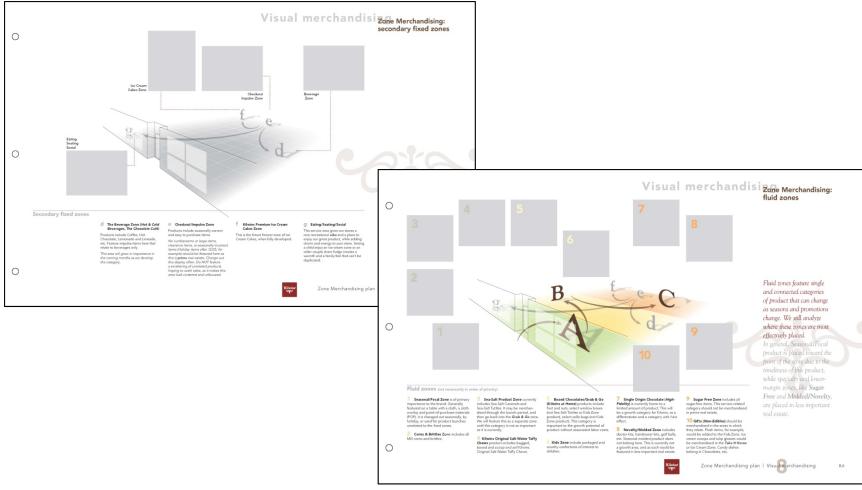
# Introduction of Zone Merchandising 2013











"Sweet in every Sense since 1947"



# Kilwins Fall Regional Meeting

• Lunch

Closing Remarks